The German impact bank for South Eastern & Eastern Europe

May 2025

### Impact-oriented business practices embedded into our DNA

"

# Responsible banking in transition economies allows to combine comprehensive positive impact with attractive and sustainable returns for investors













~200k jobs supported by our MSME clients<sup>(1)</sup> 62%
of our business
loans for
capital formation
of clients





~20% green loans for renewable energy & energy efficiency Net-zero SBTi<sup>(2)</sup> commitment to net-zero



Extensive training part of holistic staff training

~20%
of our loan clients
are woman-owned
MSMEs



### The German impact bank for SEE and EE



Frankfurt listed, member of the SDAX

Bank Holding

BaFin / Bundesbank regulated



- ProCredit Bank
  - 12 self-sufficient green-field banks 100% owned
- All 100% owned with high strategic alignment subsidiary
- > 20 years experience in every market









- Strategic partners on debt and equity side
- Strong impact orientation with similar goals and alignment on SME lending, green transition and women empowerment

### **Strong positioning for increased scale**

SFF/FF countries of operation<sup>(1)</sup>

>290k

~€11bn

clients balance sheet

### Simple asset and liability structure

€7.2bn loan portfolio ~19%

€8.2bn deposits

share of green loans

Good profitability and capitalisation, attractive payout

10.2% RoE in FY-24 13.1%

33%

CET1 ratio (fully loaded) dividend payout ratio policy



### Management focused to transform ProCredit into thriving banking group

#### **Past**

**ROE**: 12%<sup>(1)</sup>

**CIR**: 60%<sup>(1)</sup>

**Loans:** €6.2bn<sup>(1)</sup>

Successful navigation through Covid Digitalisation and crisis and start of Ukraine war

New management and conversion from KGaA to AG



2014 - 2019

rightsizing(3)

2020 - 2022

2023

Successful execution of "Hausbank" and "ProCredit Direct" strategy

#### **Mid-term**

**ROE**: ~13-14%

+ ~1.5pp upside potential from Ukraine<sup>(2)</sup>

Fully digital infrastructure

for retail banking

**CIR:** ~57%

Loans: >€10bn

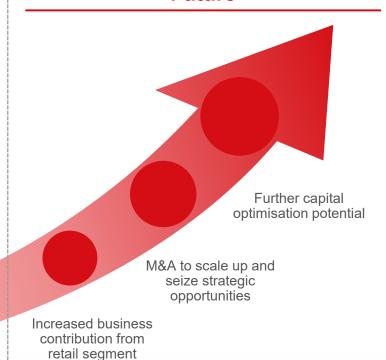
Strategic investment in growth accelerants (people, IT, branches, marketing)



2024 - 2025



#### **Future**





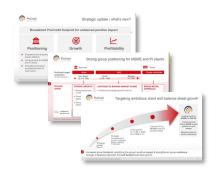
Realization of ProCredit's full potential



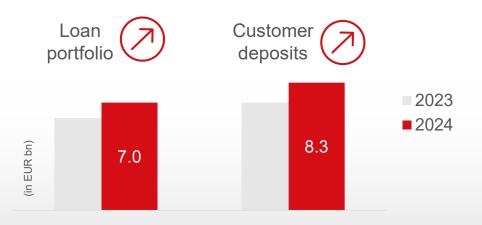
### Delivering on strategic priorities laid out at Capital Markets Day

### 2024: significant step on our growth trajectory

New strategy communicated at Capital Markets Day in Mar-24, positioning ProCredit as Universal Bank for MSME and private clients



Record business growth in 2024: loan portfolio surpassing €7bn mark and customer deposits growing by >€1bn



### **Balance sheet transformation well underway**

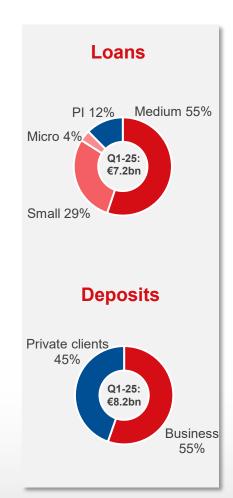
- Lower-volume segments Small, Micro and Private clients contributing strongly to business growth
- Strong loan growth particularly of smaller ProCredit banks with strongest scaling potential
- Granular private client deposits as main driver of customer deposit growth

Growth self-funded on bank level based on comfortable local deposit-to-loan ratios

### Investment highlights

- Impact banking group regulated and listed in Germany, with diversified presence across 13 countries servicing Micro-, Small- and Medium Enterprises and Private Clients
- Focus on EU accession markets in Southern- and Eastern Europe with attractive economic growth
- Prudent lending practices amid high diversification, careful client selection and strong risk management reflected in low through-the-cycle cost of risk
- Attractive and sustainable financial profile driven by organic growth, strong risk-adjusted earnings and scaling effects; group always profitable in > 20-year history
- 5 Simple balance sheet structure reflecting plain, low-risk approach to banking
- 6 Proven track record to execute strategies and deliver financial and non-financial goals

# 1 Focus on MSME and Private Individuals as core clients

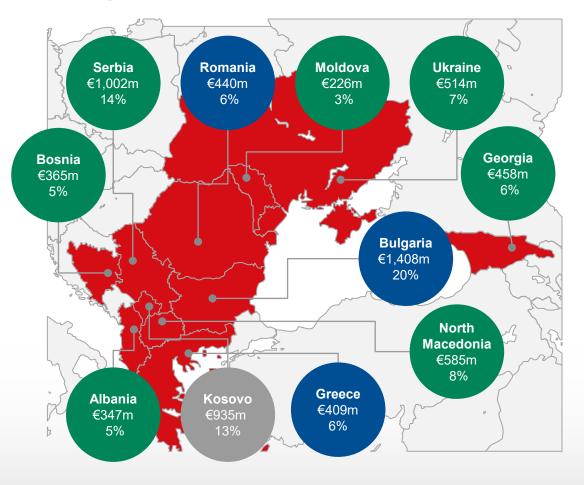


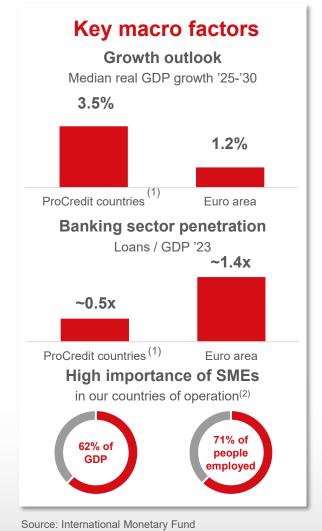
	Retail	<b>Business</b>		
	Private individuals	Micro SME		ME
Client (exposure)	Standardised retail	Very Small: (Up to € 100k)	Small: (€ 100 – 750k)	Medium: (> € 750k)
Service model	ProCredit Direct  Digital Bank + contact centres	Digital Bank + contact centres	<i>Hausbank</i> Business Client Advi	sor + digital channels
Impact & business rationale	Transparent pricing Avoid client over-indebtedness Granular deposit base	High quality services I Client formalisation I Green finance "MSMEs who invest, employ, train, and are open for innovation and ecological transformation"		
Key products	Account services Mortgages I Consumer loans	Credit lines I Working ca Business accounts I	ipital loans <b>I</b> Investment Documentary business	
# active clien target multip		~30k ~2.0x client growth		15k ent growth

# 2 Strong regional footprint in highly attractive markets

### Group focus on attractive SEE/EE region

- Countries with high GDP growth and low banking sector penetration
- High impact potential due to elevated industrial emission levels, significant informal sector, and inadequate banking services for MSMEs
- Attractive margins allowing for sustainable returns
- EU accession process major factor for positive region outlook







Note: (1) 11 ProCredit countries, excluding Ecuador and Germany. (2) 9 ProCredit countries, excluding Ecuador, Kosovo, Greece and Germany.

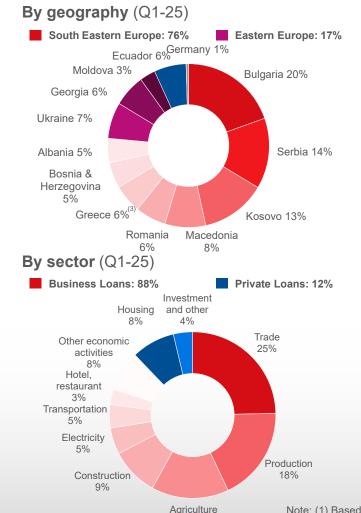
Q1-25 Loan portfolio / % of total

# 3 Prudent lending practices

### **Lending Strategy**

- Careful client selection and strong client relationships
- Well trained staff
- Effective credit risk assessment and monitoring
- Solid risk profile with low net write offs
- Loan portfolio quality consistently better than market

#### **Well-diversified loan book**



15%

### **Consistently low default rates**

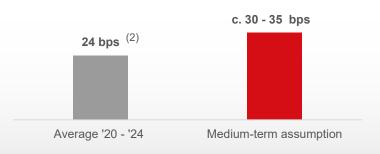
Share of loan portfolio in Stage 3

2.2% group loans in Stage 3

institutions in the European Union(1)

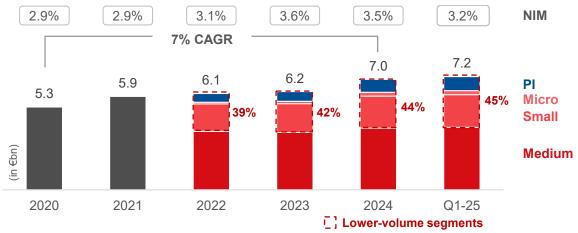
On par of average level of significant

Low through-the-cycle cost of risk

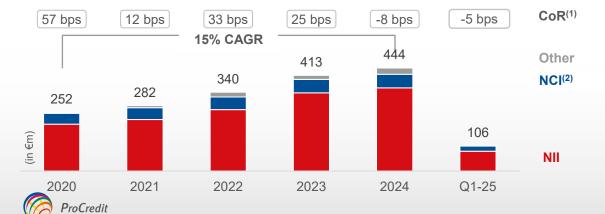


# 4 Attractive and sustainable financial profile set for growth

#### Loan book and net interest margin



### Operating income and cost of risk

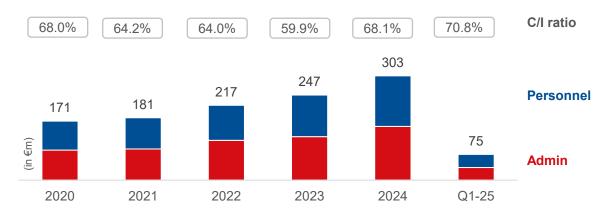


- ► Track record of high loan growth at attractive margins
- Average 7% annual growth over past 5 years, with acceleration to >12% in 2024 in line with group scaling strategy
- ► Lower-volume segments (Small, Micro, PI) now stand at 45% of loan book

- Strong operating income expansion at low risk costs
- Driven by positive volume and pricing effects
- Consistently low risk costs as result of strong portfolio quality

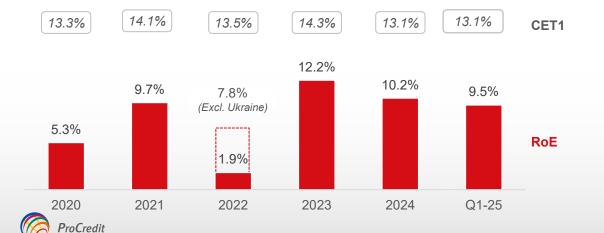
# 4 Attractive and sustainable financial profile set for growth

#### Operating expenses and C/I ratio



- ► Efficiency well improved until 2023 to ~60% C/I ratio
- ➤ Strategic growth investments into staff, branches, IT and marketing drive temporarily higher C/I ratio in 2024/25
- Continued strict underlying cost discipline

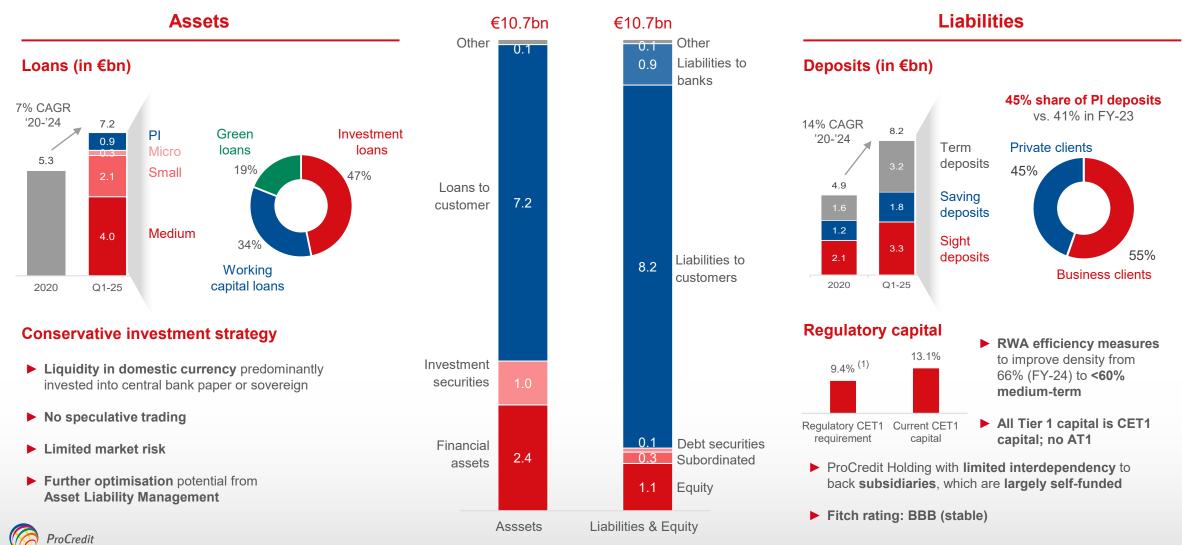
#### **RoE and CET1 ratio**



- ► Enhanced structural profitability at solid capitalisation
- Good profitability in transition year 2024 and 2025 YTD
- ▶ Regional segments SEE and EE with strong RoE of 15.5%¹ in 2024, underlining group potential

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# 5 Low-risk balance sheet with local deposit funding



# 6 Experienced Management focused to deliver on set financial goals

### **Senior Management leading ProCredit Holding**



Hubert **Spechtenhauser** 

CEO Legal, Communications



Christian Dagrosa

CFO Finance, Funding, Investor Relations



Christoph **Beeck** 

CHRCO HR, Compliance, Audit



**Eriola Bibolli** 

CCO<sup>(1)</sup> Retail, MSME. Sustainability, Economics



**Georgios Chatzis** 

CRO Risk



Dr. Gian Marco **Felice** 

CTO



#### **Local ProCredit banks**



Collective training in own **ProCredit Academy** 



Shared vision with ~4,700 employees working purpose driven



Clear Group framework with strict operating, business and risk guidelines

### ProCredit's medium-term ambitions

### Medium-term guidance

### >€10bn loan portfolio

(based on significant growth in # of clients)

### Return on equity ~13-14%

(w/o ~1.5pp upside potential from Ukraine)

#### Cost income ratio ~57%

(w/o one-off effects)

#### Offer attractive dividends

(33% payout ratio in line with group dividend policy)

### **Target operating model**



**Leading bank for MSMEs** in our region



Attractive bank for private clients with superior customer experience



Increased size and scale for enhanced medium-term profitability



Strong sustainability commitment





# Appendix

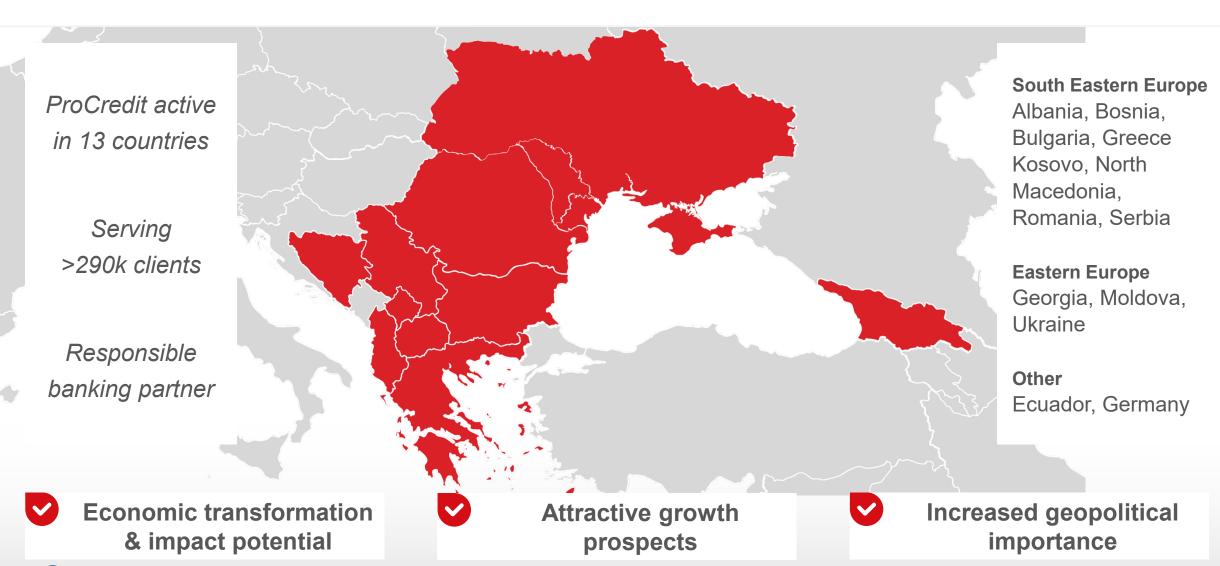
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Our approach to banking

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### Attractive and highly relevant region - particularly in context of EU accession



### We make a difference for our clients



Responsibility



Environmental sustainability

Trusted, long-term banking partner

MSMEs often underserved

Act responsibly towards clients, environment & societies

Promote savings culture & avoid over-indebtedness

Transparent and fair banking products

Positive impact in markets with weak customer protection

Comprehensive approach throughout organization

Support transition through green lending



### How we work with our clients

ProCredit customer-centric approach:

rigorous client selection

+

high service quality

+

long-term relationships



#### **Prudent credit risk**

Central role of Business Client Advisers

Responsible lending

Good portfolio quality



### Strict customer focus

Hausbank approach
Cater all main client demands
True understanding of clients'
needs and risks



### **Strong digital channels**

Evolving client demands
Superior customer experience
Efficient internal operations



### A team with shared values

### Our key strength is our ~4,700 people

Carefully selected, well-trained and loyal staff

Develop staff capacities in own academies

Clear salary structures and career options

Share best practices and become one team

Professional development in banking and humanities

Strong commitment to the business and impact orientation of the group









Q1 2025 and FY 2024 results

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### Q1 2025: Good start into the year



**Group advances on its growth and transformation strategy:** loan growth across all client segments; lower-volume segments and smaller ProCredit banks contribute strongly



Good level of profitability maintained in Q1: €25m net result or 9.5% RoE

C/I ratio temporarily higher but strategic investments in growth catalysts begin to level out



Solid capitalisation good basis for **proposed dividend per share of EUR 0.59 for FY 2024 result** at upcoming AGM on 4 June 2025 (in line with 1/3 dividend payout policy)



ProCredit Holding **promoted to German small cap index SDAX**, achieving an important strategic milestone as a publicly listed company

# Q1 2025 results at a glance

In EUR m		Q1-24	Q1-25	Y-o-Y
	Net interest income	90.1	85.0	-5.1
	Net fee and commission income	21.0	22.6	1.5
	Other operating income (net)	-3.9	-1.9	2.0
	Operating income	107.2	105.6	-1.6
Income statement	Personnel expenses	32.2	38.1	5.8
otatomont	Administrative expenses	33.9	36.7	2.8
	Loss allowance	0.3	-0.8	-1.1
	Tax expenses	7.2	6.5	-0.7
	Profit after tax	33.5	25.2	-8.3
	Change in customer loan portfolio	3.0%	2.5%	-0.5 pp
Key performance	Cost-income ratio	61.7%	70.8%	9.1 pp
indicators	Return on equity (annualised)	13.4%	9.5%	-3.9 pp
	CET1 ratio (fully loaded)	14.3%	13.1%	-1.2 pp
	Net interest margin	3.7%	3.2%	-0.5 pp
Additional indicators	Net write-off ratio	0.0%	-0.1%	-0.1 pp
	Credit impaired loans (Stage 3)	2.6%	2.2%	-0.4 pp
	Cost of risk	2 bps	-5 bps	-7 bp
	Stage 3 loans coverage ratio	57.8%	50.5%	-7.3 pp
	Book value per share (EUR)	17.3	18.2	0.9
	Deposit-to-loan ratio	116.2%	114.7%	-1.6 pp

# FY 2024 results at a glance

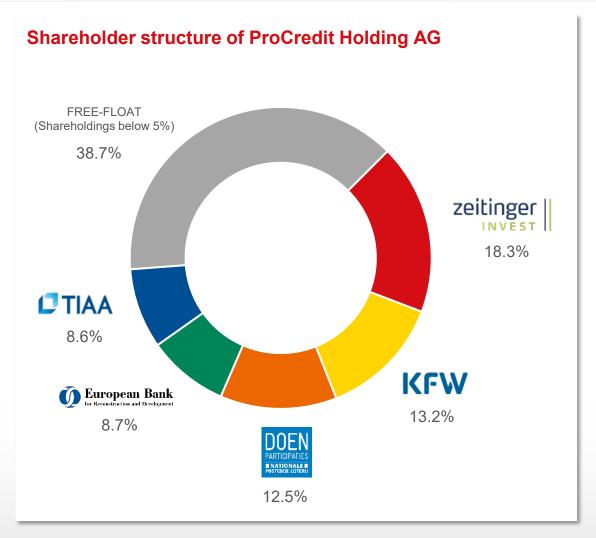
In EUR m		FY-23	FY-24	Y-o-Y
	Net interest income	337.2	358.2	21.0
	Net fee and commission income	57.5	59.2	1.6
	Other operating income (net)	17.8	26.9	9.1
	Operating income	412.5	444.3	31.8
Income statement	Personnel expenses	120.6	146.8	26.1
	Administrative expenses	126.3	156.0	29.7
	Loss allowance	15.5	-5.2	-20.7
	Tax expenses	36.6	42.4	5.7
	Profit after tax	113.4	104.3	-9.1
	Change in customer loan portfolio	1.9%	12.6%	10.6 pp
Key performance indicators	Cost-income ratio	59.9%	68.1%	8.3 pp
	Return on equity	12.2%	10.2%	-2.0 pp
	CET1 ratio (fully loaded)	14.3%	13.1%	-1.2 pp
Additional indicators	Net interest margin	3.6%	3.5%	-0.1 pp
	Net write-off ratio	0.5%	0.3%	-0.2 pp
	Credit impaired loans (Stage 3)	2.7%	2.3%	-0.4 pp
	Cost of risk	25 bps	-8 bps	-33 bp
	Stage 3 loans coverage ratio	57.6%	49.9%	-7.8 pp
	Book value per share (EUR)	16.7	17.9	1.2
	Deposit-to-loan ratio	116.5%	118.3%	1.8 pp



Shareholder structure

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### ProCredit ownership



Key information		
Stock Exchange	Frankfurt Stock Exchange	
Segment	Prime Standard	
Trading symbol	PCZ	
Index membership	SDAX	



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