### The German impact bank for South Eastern & Eastern Europe

December 2025



### Impact-oriented business practices embedded into our DNA

"

# Responsible banking in transition economies allows to combine comprehensive positive impact with attractive and sustainable returns for investors













~200k jobs supported by our MSME clients<sup>(1)</sup> 62%
of our business
loans for
capital formation
of clients





~20% green loans for renewable energy & energy efficiency Net-zero SBTi<sup>(2)</sup> commitment to net-zero



Extensive training part of holistic staff training

~20% of our loan clients are woman-owned MSMEs



### The German impact bank for SEE and EE



Frankfurt listed, Prime Standard

Bank Holding

► BaFin / Bundesbank regulated



▶ 12 self-sufficient green-field banks

100% owned

► All 100% owned with high strategic alignment

subsidiary

> 20 years experience in every market









- ► Strategic partners on debt and equity side
- ► Strong impact orientation with similar goals and alignment on MSME lending, green transition and women empowerment

### Strong positioning for increased scale

11

~317k

~€11bn

SEE/EE countries of operation<sup>(1)</sup>

clients

balance sheet

### Simple asset and liability structure



€7.6bn

~114%

€8.6bn

loan portfolio

deposit / loan ratio

deposits

### Good profitability and capitalisation, attractive payout



7.4%

13.0%

33%

RoE in 9M-25

CET1 ratio (fully loaded)

dividend payout ratio policy



# Management focused to transform ProCredit into thriving banking group

### **Past**

**ROE**: 12%<sup>(1)</sup>

**CIR**: 60%<sup>(1)</sup>

**Loans:** €6.2bn<sup>(1)</sup>

Successful navigation through Covid Digitalisation and crisis and start of Ukraine war

New management and conversion from KGaA to AG



2014 - 2019

rightsizing(3)

2020 - 2022

2023

Successful execution of "Hausbank" and "ProCredit Direct" strategy

#### **Mid-term**

**ROE**: ~13-14%

+ ~1.5pp upside potential from Ukraine<sup>(2)</sup>

**CIR:** ~57%

Loans: >€10bn

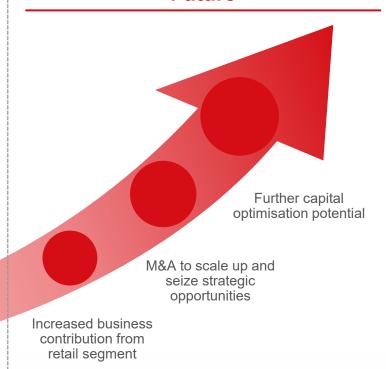
Strategic investment in growth accelerants (people, IT, branches, marketing)

Fully digital infrastructure for retail banking





#### **Future**





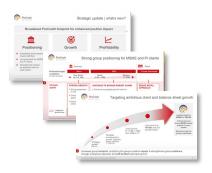
Realization of ProCredit's full potential



# Delivering on strategic priorities laid out at Capital Markets Day

### Firmly in execution phase of business strategy

New strategy communicated at Capital Markets Day in Mar-24, positioning ProCredit as Universal Bank for MSME and private clients



Record business growth in 2024: loan portfolio surpassing €7bn mark and customer deposits growing by ~€1bn; continued strong loan growth in 2025



### **Balance sheet transformation well underway**

- Lower-volume segments small, micro and private clients contributing strongly to business growth
- High loan growth of smaller ProCredit banks with strongest scaling potential
- Granular private client deposits as main driver of customer deposit growth

### **Outstanding progress since end-2023**

+36%
loan portfolio in lowervolume segments<sup>1</sup>

+26% loan portfolio of smaller banks<sup>2</sup>

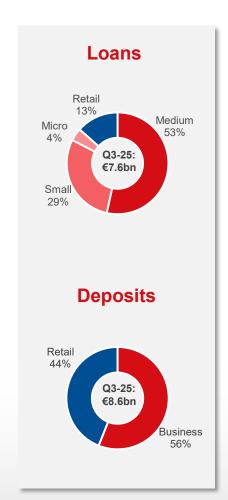
+31% private client deposit growth

Note: 1) Small, micro, private clients 2) ProCredit banks in Albania, Bosnia, Georgia, Moldova, Romania Investor presentation | December 2025

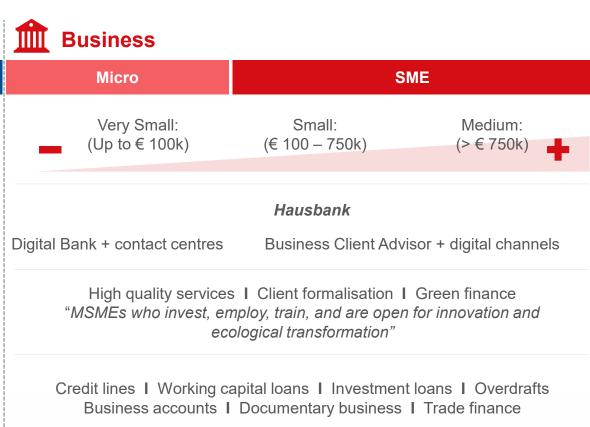
### Investment highlights

- Impact banking group regulated and listed in Germany, with diversified presence across 13 countries servicing micro-, small- and medium enterprises and private clients
- Focus on EU accession markets in South Eastern and Eastern Europe with attractive economic growth
- Prudent lending practices amid high diversification, careful client selection and strong risk management reflected in low through-the-cycle cost of risk
- **Attractive and sustainable financial profile** driven by organic growth, strong risk-adjusted earnings and scaling effects; group always profitable in > 20-year history
- 5 Simple balance sheet structure reflecting plain, low-risk approach to banking
- 6 Proven track record to execute strategies and deliver financial and non-financial goals

# 1 Focus on MSME and Private Individuals as core clients



	Retail
	Private individuals
Client (exposure)	Standardised retail
Service	ProCredit Direct
model	Digital Bank + contact centres
Impact & business	Transparent pricing Avoid client over-indebtedness
rationale	Granular deposit base
Key	Account services
products	Mortgages I Consumer loans
# active client target multipli	



~31k

~2.0x client growth



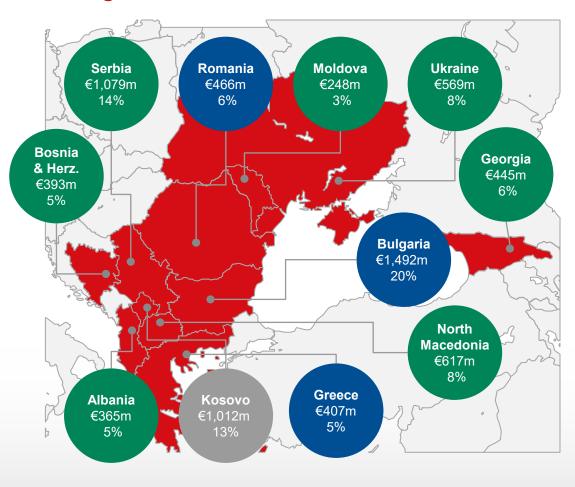
~49k

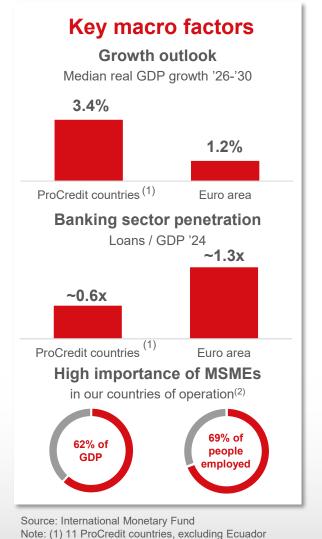
~1.5x client growth

# 2 Strong regional footprint in highly attractive markets

### **Group focus on attractive SEE/EE region**

- Countries with high GDP growth and low banking sector penetration
- High impact potential due to elevated industrial emission levels, significant informal sector, and inadequate banking services for MSMEs
- Attractive margins allowing for sustainable returns
- EU accession process major factor for positive region outlook





and Germany. (2) Median. 9 ProCredit countries.

excluding Ecuador, Kosovo, Greece and Germany.

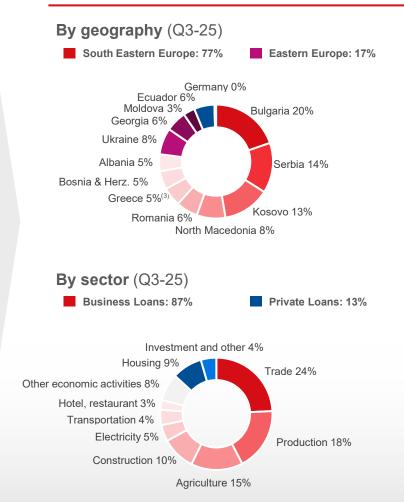


# 3 Prudent lending practices

### **Lending Strategy**

- Careful client selection and strong client relationships
- Well trained staff
- Effective credit risk assessment and monitoring
- Solid risk profile with low net write offs
- Loan portfolio quality consistently better than market

### Well-diversified loan book



### **Consistently low default rates**

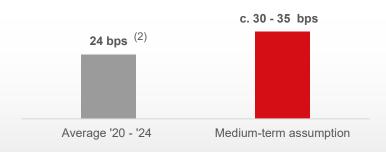
Share of loan portfolio in Stage 3

**2.1%** 

group loans in Stage 3

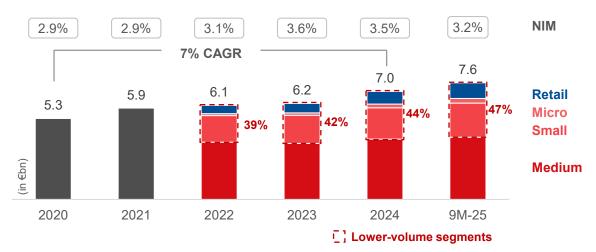
On par of average level of significant institutions in the European Union<sup>(1)</sup>

Low through-the-cycle cost of risk



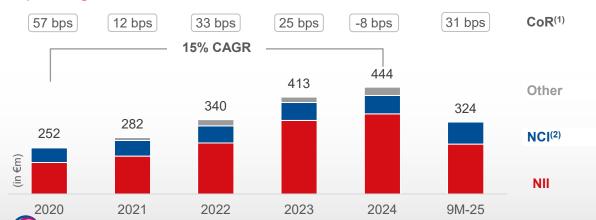
# 4 Attractive and sustainable financial profile set for growth

#### Loan book and net interest margin



- ► Track record of high loan growth at attractive margins
- ► Average 7% annual growth over past 5 years, with acceleration to >12% in 2024 and ~10% in 9M-25³ in line with group scaling strategy
- ► Lower-volume segments (small, micro, private clients) now stand at 47% of loan book

#### Operating income and cost of risk

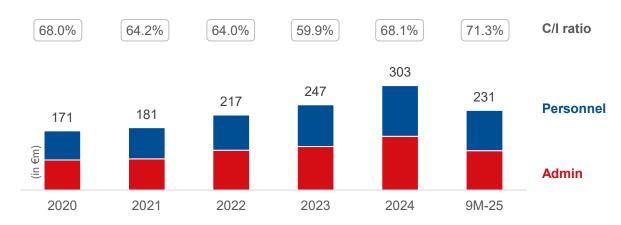


- Strong operating income expansion in past years driven by positive volume and pricing effects
- Generally lower policy rates since 2024, with market rates for deposits still high – structural transformation of balance sheet to support NIM over time
- Consistently low risk costs as result of strong portfolio quality

**ProCredit** 

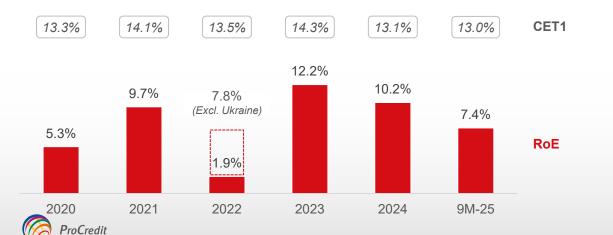
# 4 Attractive and sustainable financial profile set for growth

#### Operating expenses and C/I ratio



- ► Efficiency well improved until 2023 to ~60% C/I ratio
- ➤ Strategic growth investments into staff, branches, IT and marketing drive temporarily higher C/I ratio in 2024/25
- Continued strict underlying cost discipline

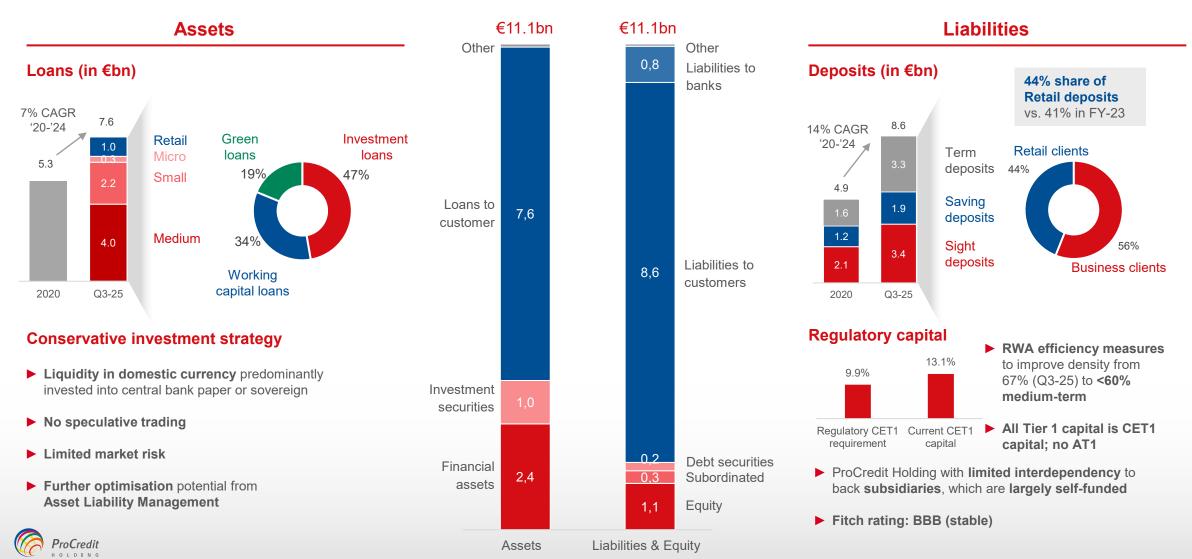
#### **RoE and CET1 ratio**



- Long-term efficiency measures enabled highest ever group profit in 2023; years 2024/25 driven by growth and transformation strategy
- ► Good regional performance across SEE/EE
- ► Solid CET1 ratio enabling strong loan growth

Investor presentation | December 2025

# 5 Low-risk balance sheet with local deposit funding



# 6 Experienced Management focused to deliver on set financial goals

### **Senior Management leading ProCredit Holding**



Hubert Spechtenhauser

CEO
Legal, Communications



Christian Dagrosa

CFO
Finance, Funding,
Investor Relations



Christoph Beeck

CHRCO
HR, Compliance, Audit



Eriola Bibolli

CCO
Retail, MSME,
Sustainability, Economics



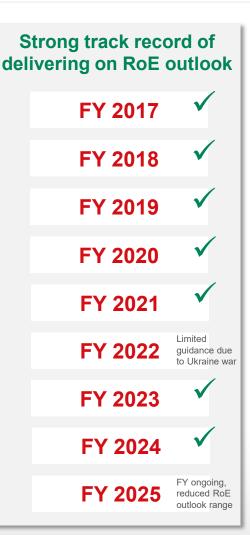
Georgios Chatzis

CRO Risk



Dr. Gian Marco Felice

CTO IT



#### **Local ProCredit banks**



Collective training in own ProCredit Academy



Shared vision with ~4,700 employees working **purpose driven** 



**Clear Group framework** with strict operating, business and risk guidelines



### ProCredit's medium-term ambitions

### Medium-term guidance

### >€10bn loan portfolio

(based on significant growth in # of clients)

### Return on equity ~13-14%

(w/o ~1.5pp upside potential from Ukraine)

#### Cost income ratio ~57%

(w/o one-off effects)

#### Offer attractive dividends

(33% payout ratio in line with group dividend policy)

### **Target operating model**



Leading bank for MSMEs in our region



Attractive bank for private clients with superior customer experience



Increased size and scale for enhanced medium-term profitability



Strong sustainability commitment



Appendix

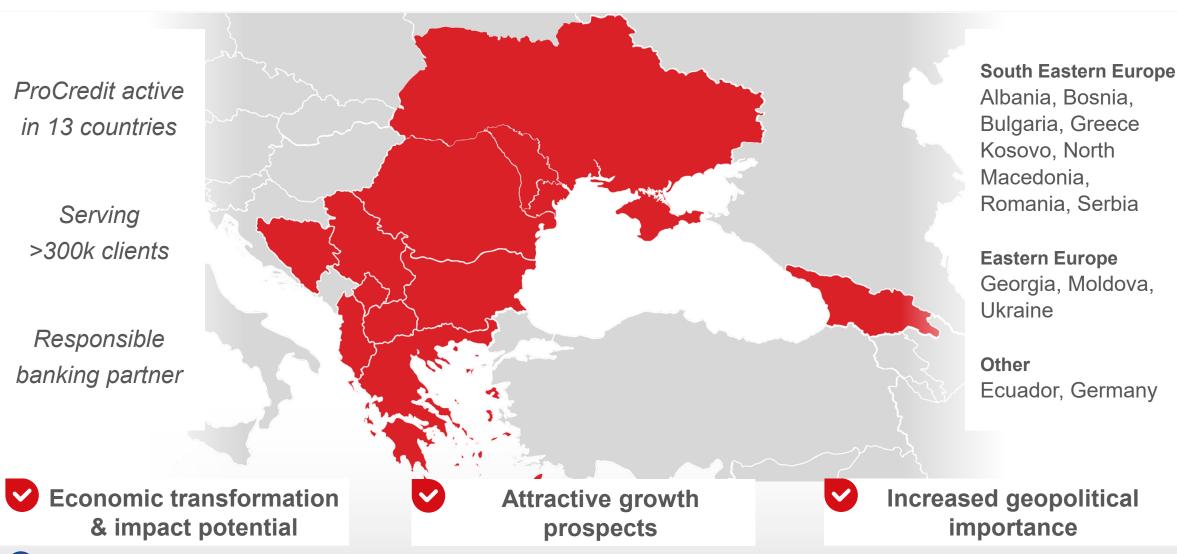
Investor presentation | December 2025



Our approach to banking

Investor presentation | December 2025

# Attractive and highly relevant region - particularly in context of EU accession



ProCredit
HOLDING
Investor presentation | December 2025

### We make a difference for our clients



Responsibility





Trusted, long-term banking partner

MSMEs often underserved

Act responsibly towards clients, environment & societies

Promote savings culture & avoid over-indebtedness

Transparent and fair banking products

Positive impact in markets with weak customer protection

Comprehensive approach throughout organization

Support transition through green lending

### How we work with our clients

ProCredit customer-centric approach:

rigorous client selection

+

high service quality

+

long-term relationships



### **Prudent credit risk**

Central role of Business
Client Advisers

Responsible lending
Good portfolio quality



### Strict customer focus

Hausbank approach
Cater all main client demands
True understanding of clients'
needs and risks



### **Strong digital channels**

Evolving client demands
Superior customer experience
Efficient internal operations



### A team with shared values

### Our key strength is our ~4,700 people

Carefully selected, well-trained and loyal staff

Develop staff capacities in own academies

Clear salary structures and career options

Share best practices and become one team

Professional development in banking and humanities

Strong commitment to the business and impact orientation of the group









9M 2025 and FY 2024 results

Investor presentation | December 2025

# 9M 2025: Reinforcing strategic direction of growth and digital transformation



Strong progress on loan growth and balance sheet transformation:

loans grow by 10.2%<sup>1</sup> of which ~80% driven by granular, lower-volume client segments



**Group result of €58.2m or 7.4% RoE** reflecting positive underlying trends for operating income, but impacted by one-time increase in loss allowance in Q3



Positive development across regions amid still challenging macro environment; resumed growth in Ukraine following investment guarantee<sup>2</sup> received in Dec-24



FY 2025 outlook updated for RoE and C/I ratio; loan growth and CET1 ratio unchanged Confirmed medium-term outlook with ~13-14% RoE ambition based on >€10bn loan portfolio

# 9M 2025 results at a glance

In EUR m		9M-24	9M-25	Y-o-Y
	Net interest income	270.6	260.8	-9.8
	Net fee and commission income	67.2	71.0	3.8
	Other operating income (net)	-7.1	-8.1	-1.0
lm a a ma a	Operating income	330.7	323.7	-7.0
Income statement	Personnel expenses	106.4	116.8	10.4
0.0.0	Administrative expenses	110.8	114.0	3.2
	Loss allowance	4.1	16.9	12.8
	Tax expenses	24.6	17.8	-6.8
	Profit after tax	84.8	58.2	-26.6
	Change in customer loan portfolio	9.0%	7.9%	-1.0 pp
Key performance indicators	Cost-income ratio	65.7%	71.3%	5.6 pp
	Return on equity	11.3%	7.4%	-3.9 pp
	CET1 ratio (fully loaded)	14.1%	13.0%	-1.1 pp
	Net interest margin	3.6%	3.2%	-0.4 pp
	Net write-off ratio	0.2%	0.0%	-0.2 pp
A 1 110	Credit impaired loans (Stage 3)	2.3%	2.1%	-0.2 pp
Additional indicators	Cost of risk	8 bps	31 bps	22 bp
IIIdiodioi3	Stage 3 loans coverage ratio	56.1%	50.0%	-6.1 pp
	Book value per share (EUR)	17.4	17.9	0.5
	Deposit-to-loan ratio	115.3%	113.9%	-1.3 pp



# FY 2024 results at a glance

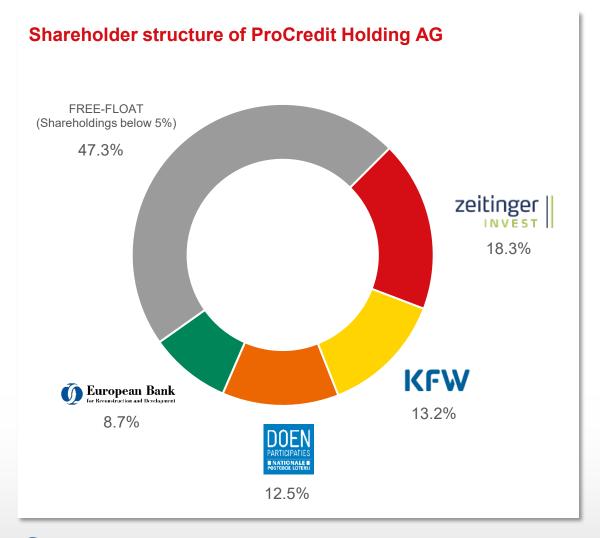
In EUR m		FY-23	FY-24	Y-o-Y
	Net interest income	337.2	358.2	21.0
	Net fee and commission income	57.5	59.2	1.6
	Other operating income (net)	17.8	26.9	9.1
	Operating income	412.5	444.3	31.8
Income statement	Personnel expenses	120.6	146.8	26.1
otatomont	Administrative expenses	126.3	156.0	29.7
	Loss allowance	15.5	-5.2	-20.7
	Tax expenses	36.6	42.4	5.7
	Profit after tax	113.4	104.3	-9.1
Key performance indicators	Change in customer loan portfolio	1.9%	12.6%	10.6 pp
	Cost-income ratio	59.9%	68.1%	8.3 pp
	Return on equity	12.2%	10.2%	-2.0 pp
	CET1 ratio (fully loaded)	14.3%	13.1%	-1.2 pp
	Net interest margin	3.6%	3.5%	-0.1 pp
	Net write-off ratio	0.5%	0.3%	-0.2 pp
	Credit impaired loans (Stage 3)	2.7%	2.3%	-0.4 pp
Additional indicators	Cost of risk	25 bps	-8 bps	-33 bps
mulcators	Stage 3 loans coverage ratio	57.6%	49.9%	-7.8 pp
	Book value per share (EUR)	16.7	17.9	1.2
	Deposit-to-loan ratio	116.5%	118.3%	1.8 pp



### Shareholder structure

Investor presentation | December 2025

# ProCredit ownership



Stock Exchange	Frankfurt Stock Exchange
Segment	Prime Standard
Trading symbol	PCZ



### Disclaimer

The material in this presentation and further supporting documents have been prepared by ProCredit Holding AG, Frankfurt am Main, Federal Republic of Germany ("ProCredit Holding") and provide general background information about the ProCredit group's current activities as of the date of this presentation (13 November 2025). This information is given in summary form and does not purport to be complete. The information in this presentation and further supporting documents, including forecasted financial information, should not be considered as advice or a recommendation to investors or potential investors in relation to holding, purchasing, or selling any securities or other financial products or instruments. The information does not take into account the particular investment objectives, financial situation or needs of individuals, so before acting on any information contained in this presentation. readers are advised to consider the appropriateness of the information in relation to any of the aforementioned activities, as well as the appropriateness of any relevant offer document, for their particular objectives, and in particular, it is recommended to seek independent financial advice. All securities and financial product or instrument transactions involve risks, which include, among others, the risk of adverse or unanticipated market, financial or political developments and, in international transactions, currency risk.

This presentation and further supporting documents may contain forwardlooking statements, including statements regarding our intent, belief or current expectations with respect to market conditions, ProCredit Holding's or the ProCredit group's business and operations, results of operations and financial conditions, capital adequacy, specific provisions and risk management practices. Such forward-looking statements are based on the Management of ProCredit Holding's current expectations and specific assumptions, which are partly beyond the control of ProCredit Holding. The forward-looking statements are therefore subject to a multitude of uncertainties. Readers are cautioned not to place undue reliance on them. Insofar as it is not required by law, ProCredit Holding does not undertake to release any revisions to these forward-looking statements to reflect errors regarding the underlying expectations and assumptions or their evaluation by ProCredit Holding, or events or circumstances occurring after the date of this presentation (13 November 2025) to reflect the occurrence of unanticipated events. While due care has been used in the preparation of forecasted information, actual results may vary in a materially positive or negative manner. Past performance is not a reliable indication of future performance.